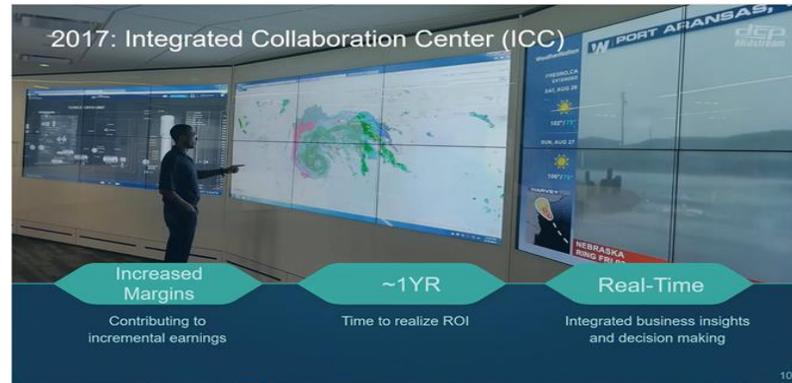


# Achieving Rapid Business Transformation in Midstream Operations

Cindy Crow Global Industry Principal OSIsoft



# Who is DCP?

One of the largest U.S. natural gas processing companies

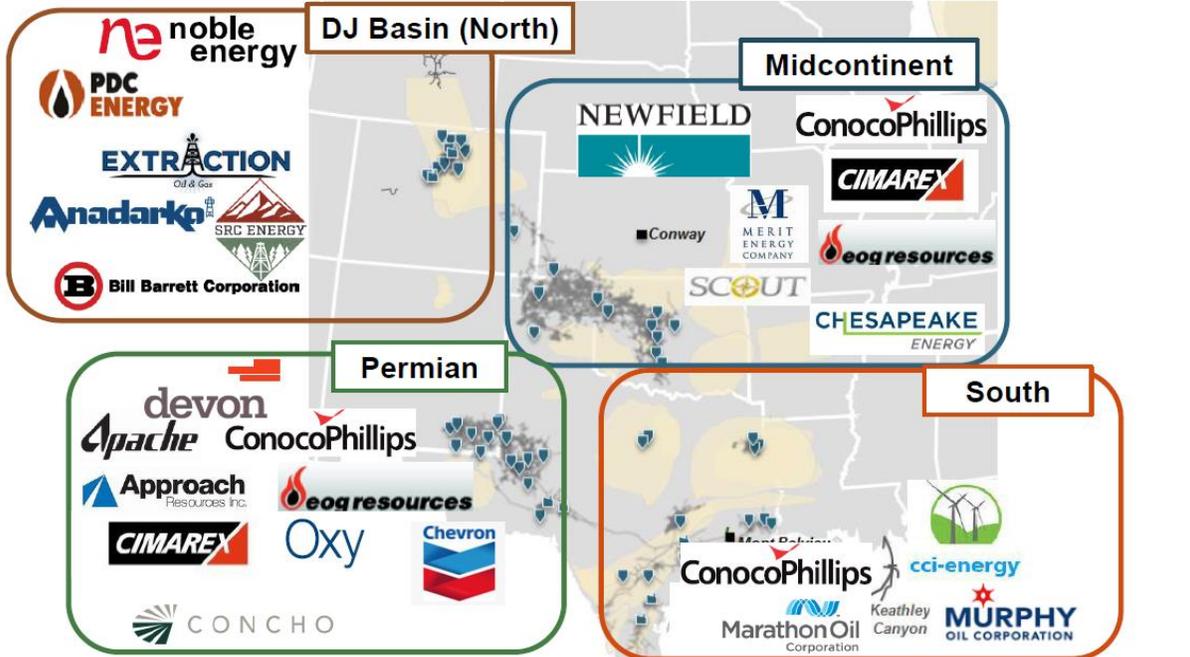
One of the largest U.S. producers of NGLs

One of the largest NGL pipeline operators

## Fast Facts

- 63 Operating Gas Plants
- 11 Operating Frac Plants
- 57,000 Miles of gathering PL
- >400 Booster Stations
- 1400+ Compression Units
- 1M+ gathering system HP
- >42,000 meters
- >500K BPD NGL capacity
- 4,500 miles NGL PL

## Strong Producer Customers in Key Basins

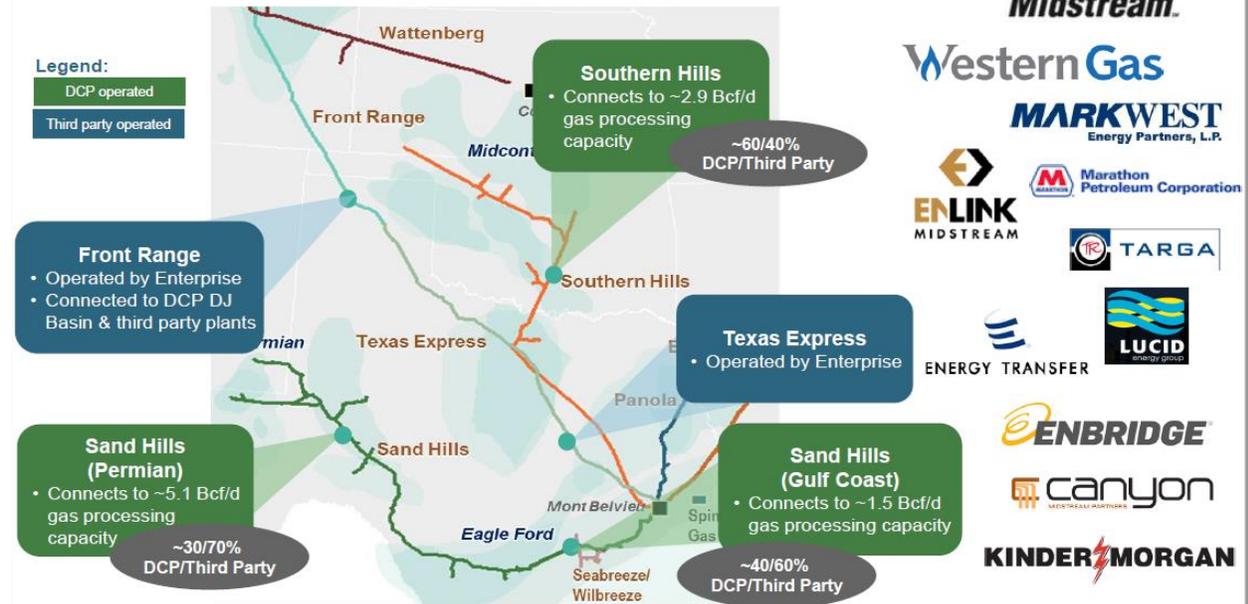


Volume and margin portfolio supported by long term agreements with diverse high quality producers in key producing regions

## NGL Pipeline Customers



Customer centric NGL pipeline takeaway... providing open access to premier demand markets along the Gulf Coast and at Mont Belvieu



NGL pipelines backed by plant dedications from DCP and third parties with strong growth outlooks

# Who are DCP's customers?



# Recognition of OT Data & Information as Strategic Asset

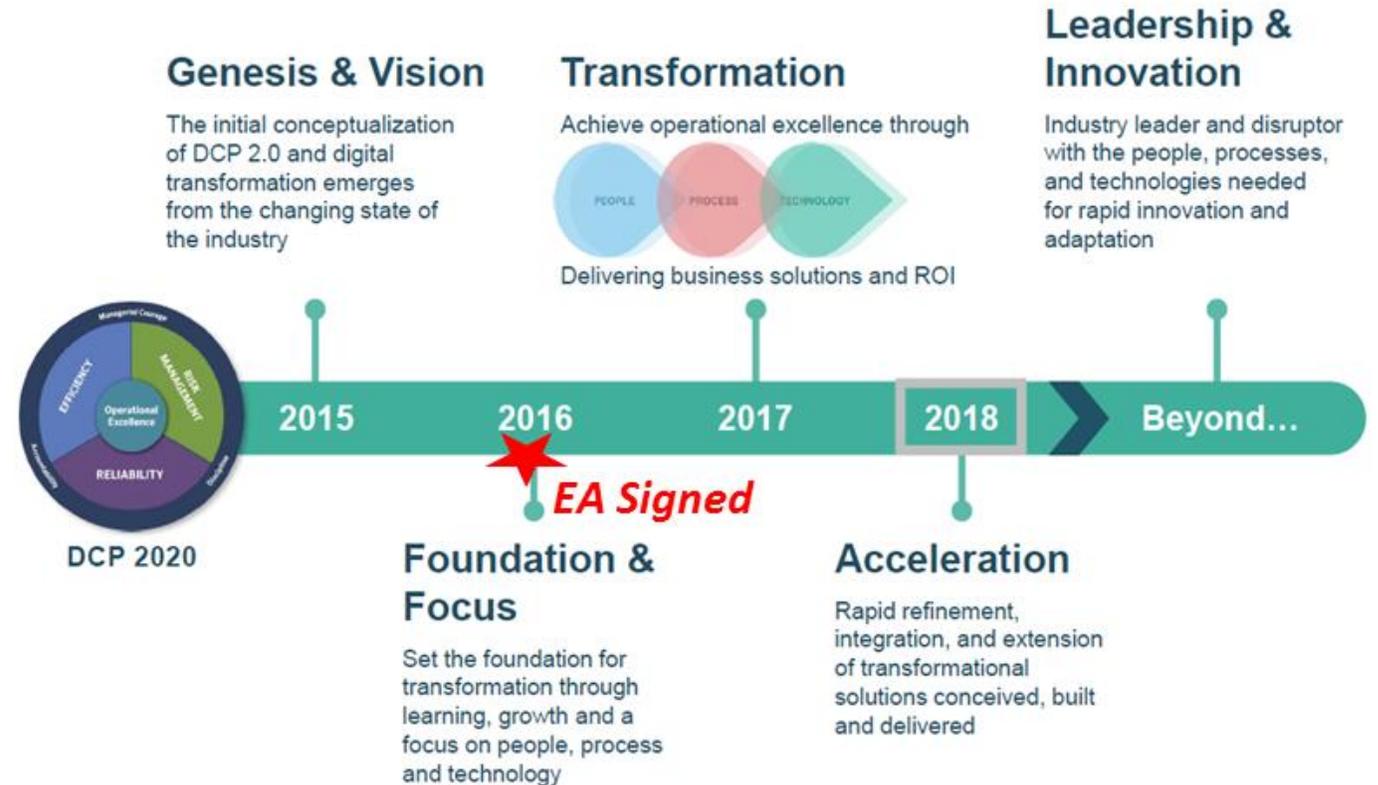
DCP2020 Strategy & Vision Framework - 2015

Digitally enabled operational excellence

Major focus on foundation & cultural alignment - 2016

Rapid rollout and momentum

## DCP 2.0 Journey



DCP 2.0 is accelerating the transformation to the DCP 2020 vision

# Digital Operations of the 21<sup>st</sup> Century

DCP 2.0 journey at a glance



# DCP 2.0 Journey at a Glance

## Genesis & Vision

The initial conceptualization of DCP 2.0 and digital transformation emerges from the changing state of the industry.

2015

## Transformation

Achieve operational excellence through people, process & technology transformation; delivering business solutions and ROI.

2017

## Foundation & Focus

Set the foundation for transformation through learning, growth and a focus on people, process, and technology.

3 People and a vision

Learning tours

Refining the vision

# Summarizing DCP2.0

## Key takeaways



### DCP 2.0 is transforming our business... changing the way we work

- Established a culture of innovation and agility, created the workforce of the future and positioned DCP to accelerate our transformation
- Optimizing our \$13 billion asset portfolio via improved margins, lower costs and better reliability
- ICC stood up tying together numerous data sources and optimizing full value chain asset performance
- Transforming operations, commercial and corporate functions with focus on people, process and technology to automate, streamline and digitize our business
- With a remarkable one year payback in 2017, DCP 2.0 is driving \$20 million of incremental EBITDA in 2018 with potential for additional upside

DCP 2.0 is a game changer... delivering value to the bottom line

# Data Foundations - Embracing the Challenge

**We need a deep understanding of our operational data in context, transformed into information and knowledge, but:**

Our existing data architecture was focused on process control and operations, with analytics and reporting almost an after-thought

There was no centralized and normalized set of operational data across the company

Multiple versions of the “same data” emailed in spreadsheets to multiple parties

***To get our operational data house in order, we deployed an enterprise-wide PI System***

Natural Gas  
Production

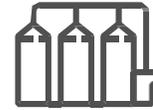
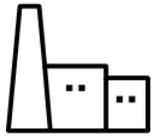
Gathering &  
Compression

Processing &  
Treatment

Transportation &  
Storage

NGL  
Fractionation

End Use  
Markets



Utilities



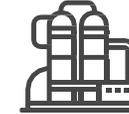
Industrial



Residential



Chemical  
Plants



Refineries



Propane  
Distributors

### FIELD METERING



35,000

### PIPELINES



63,000 Miles

### COMPRESSION



2,000+

### PLANTS



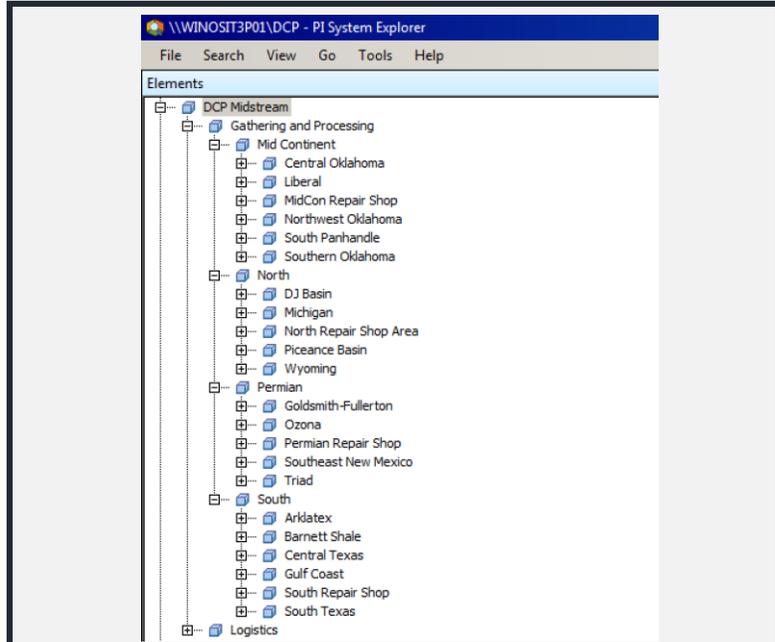
60  
~ 7.9 BCF

### SALES



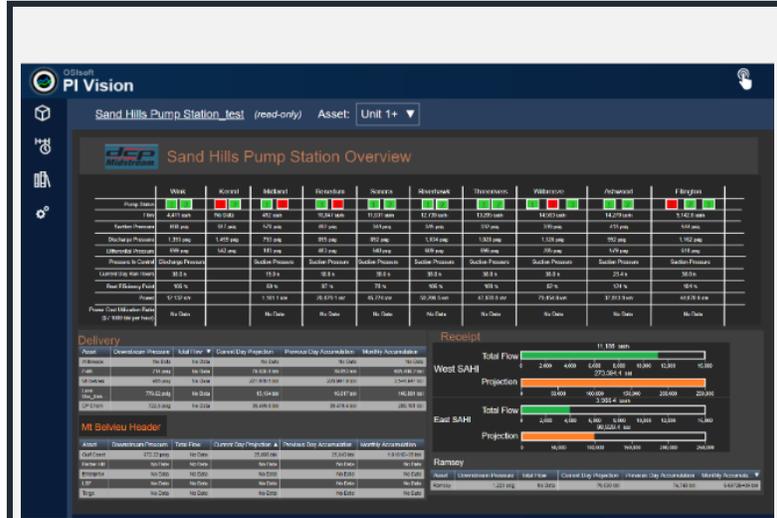
# DCP Midstream PI System Development

## Building the Tools for Reliability



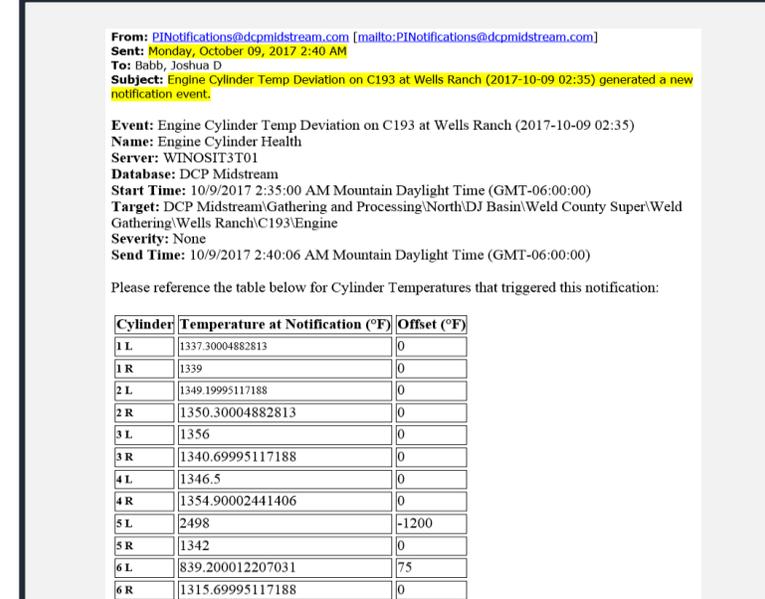
### PI Asset Framework (PI AF)

- Develop Hierarchy of Gas Plant, Compressor Station, Pipeline Assets
- Organization of Data Into Useful Sets
- Templates for Scalability
- Translation/Integration With Other Business Systems



### PI Vision

- Dashboards for Operational Monitoring
- Multiple Sources of Data Combined Into Single View
- Pair Analytics w/Real-Time Values
- Single Point Access Across Organization



### PI Alerts & PI Notification

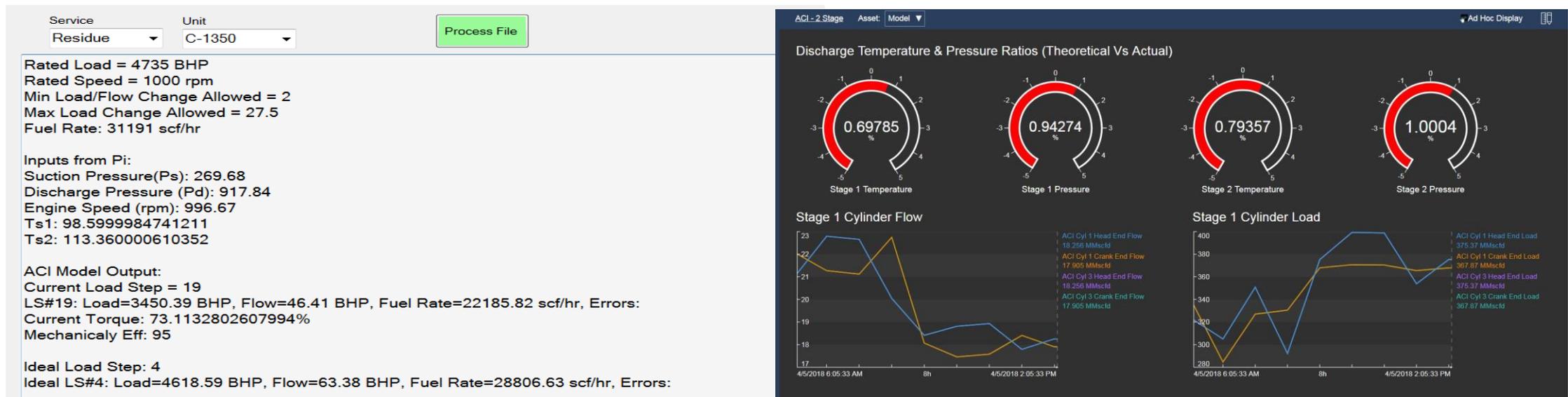
- 24/7 Monitoring & Communication of Anomalies
- Failure Detection, Efficiency Monitoring, Work Mgmt.
- Improve Operational Awareness
- Eliminate "Digging" for Issues

# Real-Time Compression Optimization

Using PI AF & First Principles Models to Predict & Optimize Compressor Operations



## Case Study: Real-time Compressor Optimization using PI Data and First Principles Models



### Background

- Historically, we run compressor performance curves during design and then periodically to confirm proper performance
- Changes in gas volume, composition, field pressures can significantly change the optimal operating point

### Solution

- Compression Health Monitoring Team runs first principle models using real time PI data. Model output is used to define optimal compressor settings for current operation.
- PI Vision displays provides operating conditions based on optimal load step

### Results

- More quickly identify optimal compressor operating parameters
- Reduced operating costs
- Improved equipment reliability

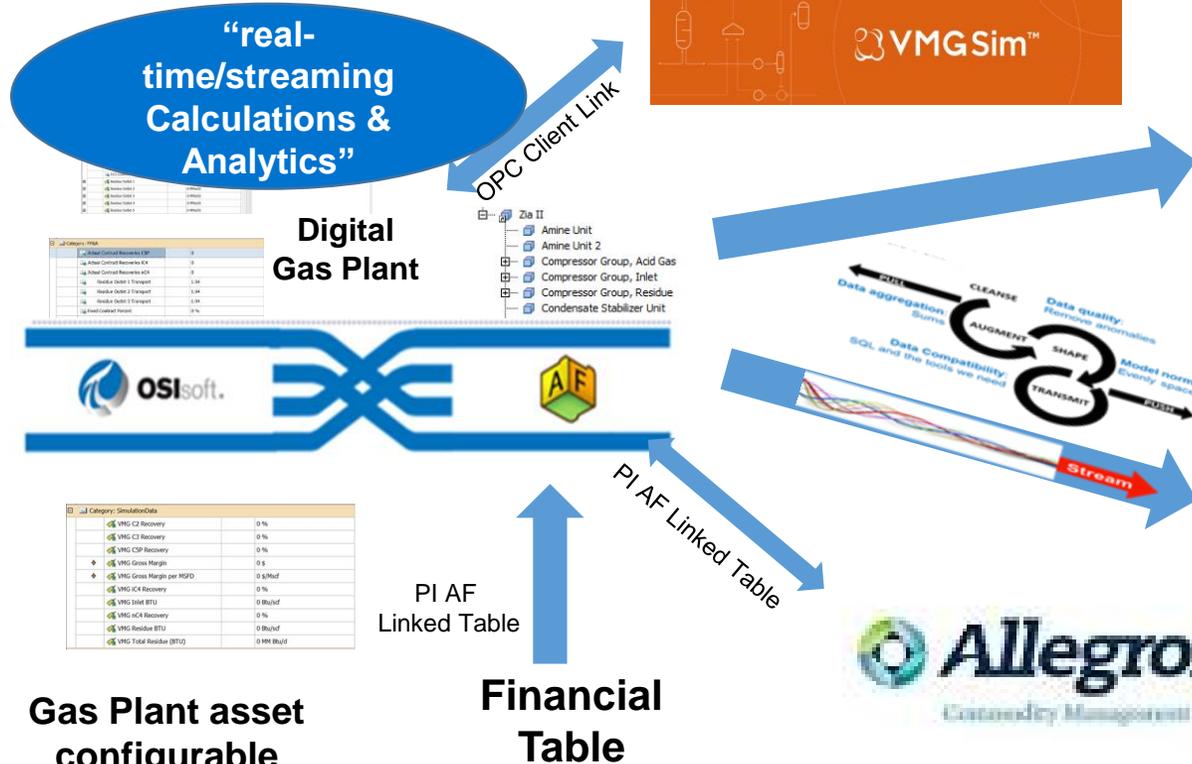
# The Smart Gas Plant – “Layers of Analytics”

## The PI System as an Operational Analytics Infrastructure

- End to end view of plant
- Operational and financial targets
- PvA calculations



**Physical Gas Plant**



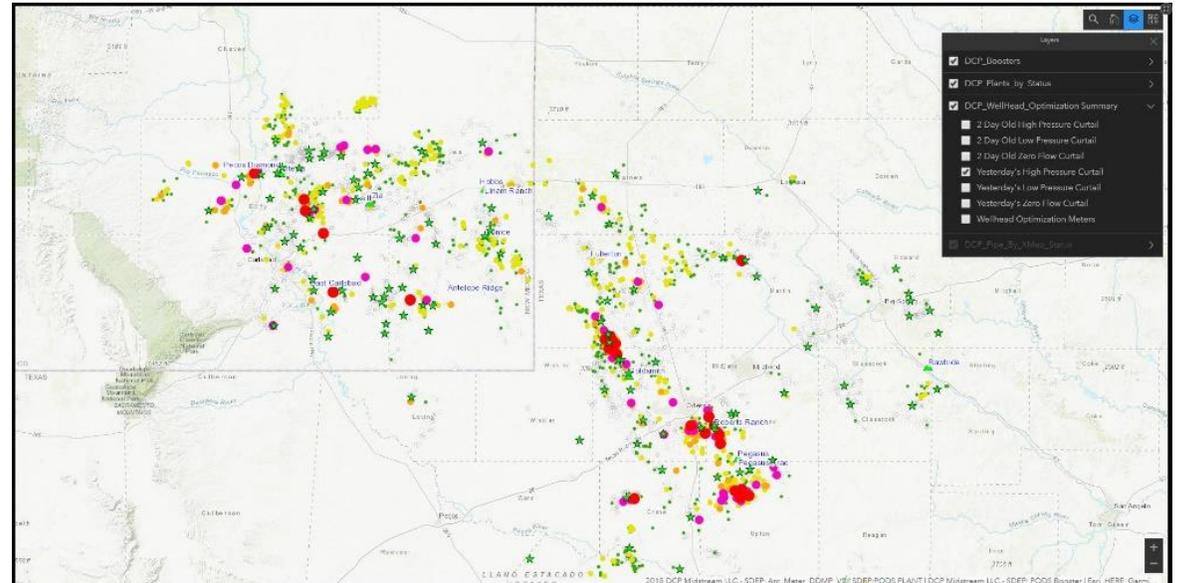
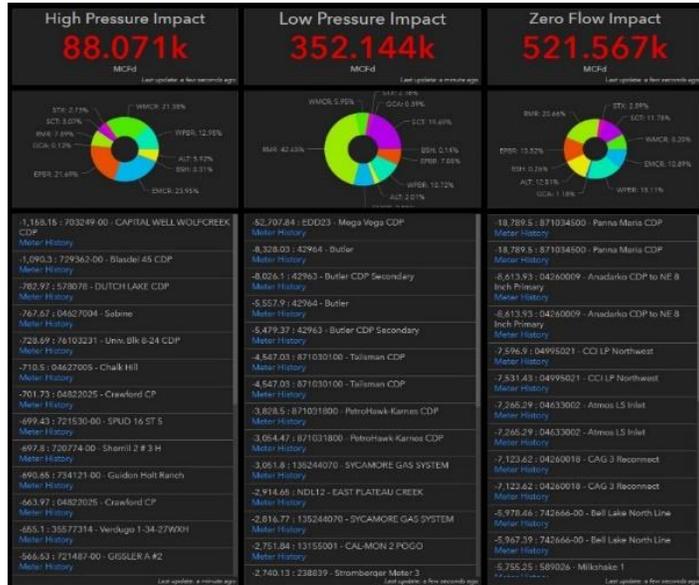
### Gas Plant Visualization including mobile



**Visual Dashboards & Multidimensional Assessment**

# Linking Operational to Geographic Data

Using Operational and Geospatial Data to Optimize Gas Flow and Gathering Performance



## CHALLENGE

- DCP's assets are spread over a wide area, requiring lots of driving miles for operations and maintenance
- With its long distances and extensive interconnections, our gathering system operations must consider geography of our assets

## SOLUTION

- Linking operating data with geospatial wellhead and gathering system information will allow rapid understanding of issues and responses to normal and upset conditions.

## RESULTS

- Optimal gas routing
- Increased volumes
- Greater reliability
- Fewer miles driven

### SCOK - North Status Board/FlareStatus

Ad Hoc Display

Home | GIS Application | GIS Dashboard | GIS Map | Wellhead Dashboard | User Guide | Support

#### SCOK - North Status Board

View South SCOK Status Board | View SCOK Efficiency Metrics

**KINGFISHER** 0

Inlet Flow Rate (MMscfd)  
**98.4**

Rate needed to hit Nom: 98.8

Residual Flow Rate (MMscfd)  
**84,032**

Projected Imbalance: 524

Asset	Inlet Flow Rate (MMscfd)	Pressure (psig)	Status
West Edmond	6,927.0	715	Good
Edmond	0	0	Bad
Forrest Hills	3,555.7	688	Good
Carney Northwest	-1.0	0	Bad
Carney Northeast	6,942.9	92	Good
Copperhead	4,093.2	744	Good
Tuttle	4,277.9	716	Good
Button	0	0	Bad
Union City	7,493.8	732	Good
Mustang	4,277.1	713	Good
Pacific	0.0	678	Good
Yukon	No Data	No Data	No Data
Rich	1,693.6	713	Good
Bien	3,557.0	687	Good
Big Four	759.1	702	Good
Loyal	1,160.5	691	Good
Brooks	2,679.1	750	Good
Star	1,562.1	693	Good
Lyons	2,791	761.8	Good
Arnes	1,064.2	762	Good
Okeane	2,436.2	731	Good
Darrow	2,456.0	745	Good

**OKARCHE** 0

Inlet Flow Rate (MMscfd)  
**131.5**

Rate needed to hit Nom: 153.3

Residual Flow Rate (MMscfd)  
**113,053**

Projected Imbalance: -11,622

Asset	Inlet Flow Rate (MMscfd)	Pressure (psig)	Status
Cuma	9,713.3	721	Good
Baker	1,565.9	733	Good
Alzona	1,312.5	760	Good
Greenfield	590.8	731	Good
Lincoln	0.0	9	Bad
Coyote	3,864.2	752	Good
Geary	5,247.9	794	Good
Cowboy	2,328.2	728	Good
Doncho	4,436.7	712	Good
Reform	6,430.9	739	Good
Petrie	6,359.2	749	Good
Reno	0.0	675	Good

**Legend**

- No exceptions
- Warning exceptions
- Critical exceptions
- Missing data or not fully functional

### SCOK Asset Ranking

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#### SCOK Efficiency Metrics

##### Plants

Asset	Margin Diff 7 Day Avg	Health/Total Exceptions	Plant Inlet Total Flow	Plant Inlet Total Flow (FOM)	Plant Inlet Total Flow (Nameplate Capacity)
Okarche	-3,623	0	132 MMscfd	155 MMscfd	150 MMscfd
Chitwood	-442	1	54 MMscfd	58 MMscfd	75 MMscfd
Kingfisher	-336	0	100 MMscfd	100 MMscfd	160 MMscfd
Sholem	-315	0	55 MMscfd	51 MMscfd	60 MMscfd
Fox	No Data	No Data	0 MMscfd	0 MMscfd	22 MMscfd
Mustang	No Data	No Data	24 MMscfd	24 MMscfd	34 MMscfd

##### Compressor Stations

Asset	Opex 2017	Throughput 2017	Health/Total Exceptions	Number of Units Running	Number of Units Running/Expected	Fuel Flow
Gill	No Data	No Data	1	No Data	7	No Data
Dean	0 \$	45,843,098 Mscf	1	3	6	611 Mscfd
Lightning	368,942 \$	12,777,845 Mscf	0	6	8	Not Instrumented
Thunder	505,149 \$	11,683,778 Mscf	1	8	8	Not Instrumented
Skipper	457,177 \$	11,441,053 Mscf	1	2	7	Not Instrumented
Crossroads	570,378 \$	10,330,992 Mscf	1	0	8	Not Instrumented
Viper	524,592 \$	8,727,908 Mscf	2	5	6	Not Instrumented
Finley	432,623 \$	8,384,501 Mscf	2	5	6	Not Instrumented
Yellow Jacket	533,286 \$	8,127,946 Mscf	0	3	6	Not Instrumented
Bradley	533,964 \$	7,060,618 Mscf	2	0	9	Not Instrumented
Dibble	225,759 \$	4,961,274 Mscf	0	0	4	Not Instrumented
Wild Hog	427,631 \$	4,590,176 Mscf	1	0	5	1,279 Mscfd

### Gas Routing Portal (WIP)

Ad Hoc Display

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#### Gas Routing Portal

4,385 Corporate Inlet Flow Rate (MMscfd)

GIS Solutions | Utilities | Performance Dashboard | Interface Health

**Permian**

Inlet Flow Rate (MMscfd)  
**872**

- SENMA 446 MMscfd
- Goldsmith-Fullerton 145 MMscfd
- Triad 146 MMscfd
- Ozona 135 MMscfd

**Mid Continent**

Inlet Flow Rate (MMscfd)  
**886**

- SCOK 374 MMscfd
- Northwest Oklahoma 55 MMscfd
- Liberal 371 MMscfd
- South Panhandle 87 MMscfd

**North**

Inlet Flow Rate (MMscfd)  
**1,388**

- DJ Basin 1,049 MMscfd
- Michigan 181 MMscfd
- Piceance Basin 158 MMscfd

**South**

Inlet Flow Rate (MMscfd)  
**1,239**

- South Central Texas 632 MMscfd
- Arklatex 435 MMscfd
- Barnett Shale 16 MMscfd
- Gulf Coast 156 MMscfd

### Plant Screens

Ad Hoc Display

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#### Chitwood Overview

Plant Down | MidCon

- Chitwood
- Cimarron
- Kingfisher
- National Helium
- Okarche
- Sheran
- Sholem
- North
- Greeley
- Lucerne
- Lucerne 2
- Mewbourn
- Mewbourn III
- O'Connor
- Platteville
- Roggen
- Spindle
- Permian
- Artesia
- Eu nice
- Goldsmith
- Linam Ranch
- Ozona
- Pegasus
- Rawhide

**Process Flow Summary**

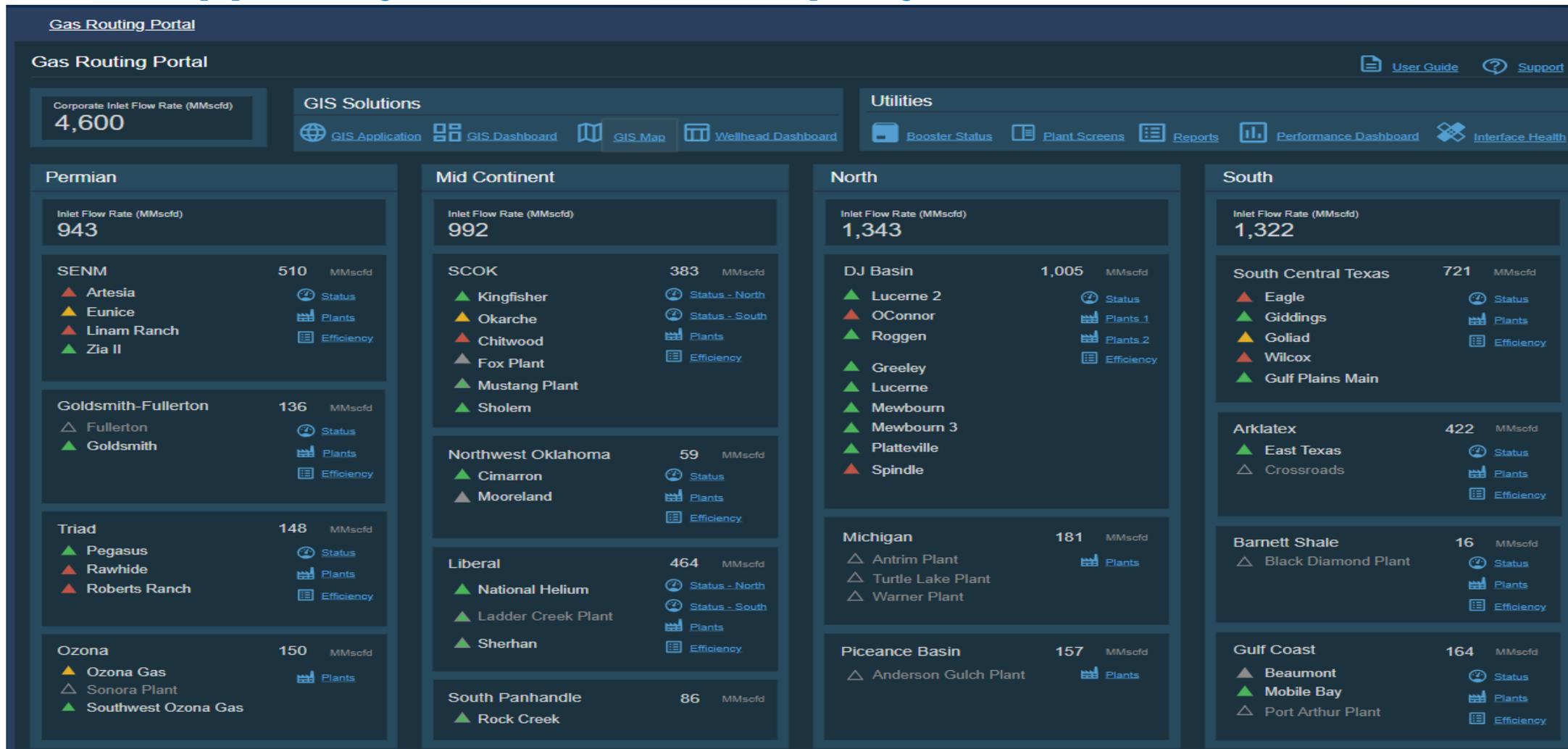
- INLET UNIT: 132 MMscfd
- STABILIZED INLET: 132 MMscfd
- CRUDO UNIT 1: 132 MMscfd
- CRUDO UNIT 2: 132 MMscfd
- CRUDO UNIT 3: 132 MMscfd
- CRUDO UNIT 4: 132 MMscfd
- CRUDO UNIT 5: 132 MMscfd
- CRUDO UNIT 6: 132 MMscfd
- CRUDO UNIT 7: 132 MMscfd
- CRUDO UNIT 8: 132 MMscfd
- CRUDO UNIT 9: 132 MMscfd
- CRUDO UNIT 10: 132 MMscfd
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- CRUDO UNIT 12: 132 MMscfd
- CRUDO UNIT 13: 132 MMscfd
- CRUDO UNIT 14: 132 MMscfd
- CRUDO UNIT 15: 132 MMscfd
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- CRUDO UNIT 48: 132 MMscfd
- CRUDO UNIT 49: 132 MMscfd
- CRUDO UNIT 50: 132 MMscfd

**Key Performance Indicators**

- Daily Margin: \$ 50,300
- Margin/Mscfd: 0.96
- Net Pressure: 713 psig
- Recovery: 90%
- FCM/Target: 58 MMscfd
- Net Flow Rate: 52 MMscfd
- Recovery: 90%
- Plant 1: 95.73%
- Plant 2: 96.45%
- Plant 3: 96.08%
- Plant 4: 96.08%
- Plant 5: 96.08%
- Plant 6: 96.08%
- Plant 7: 96.08%
- Plant 8: 96.08%
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- Plant 10: 96.08%
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- Plant 47: 96.08%
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- Plant 49: 96.08%
- Plant 50: 96.08%

# Integrated Landing Page

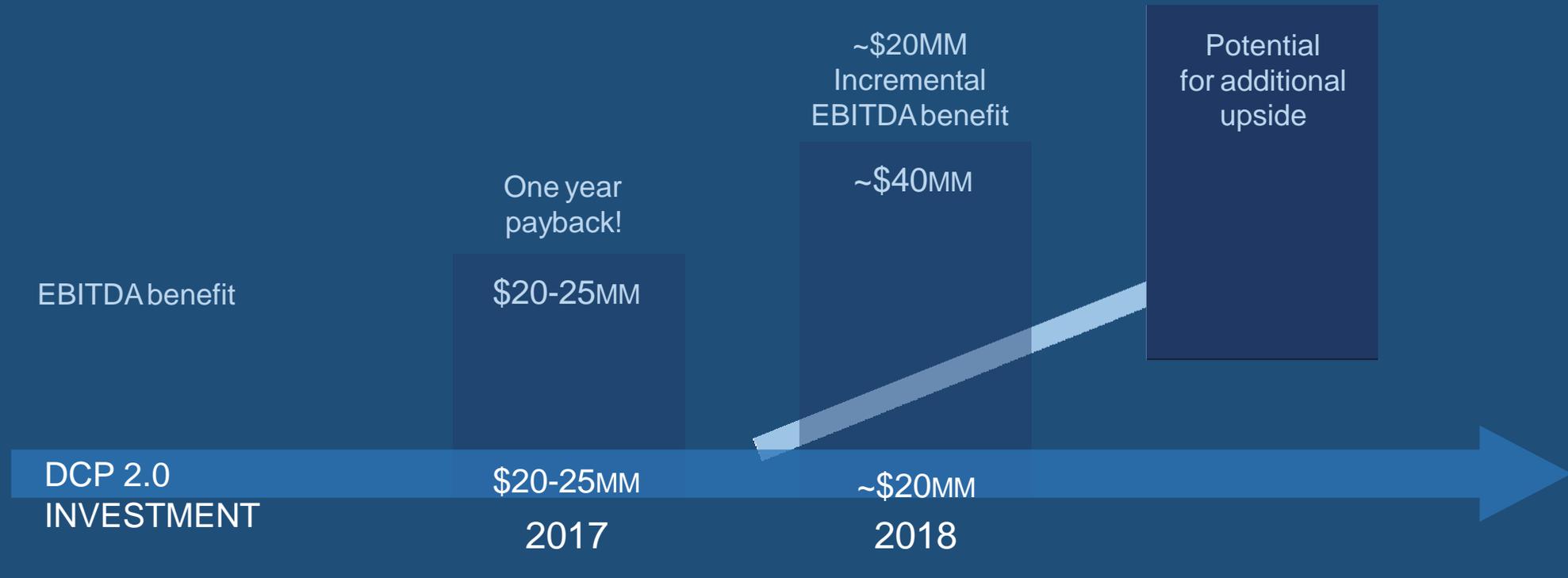
*Decision Support System is our Company Overview and Path to all Tools*



# Transforming our business

Driving stronger margins, lower costs, better reliability

## EMBEDDING A CULTURE OF INNOVATION IN OUR DNA



Building on the foundation put in place in 2017 to create value for stakeholders